Measure 4. Completer Surveys

The following document presents data and findings associated with Quinnipiac University School of Education Completer Surveys. These include the completer **Exit Survey** (Section 4.4.a) for both MAT and EDL programs and **One-Year Out** (Section 4.4.b), and **Two-Year Out** (Section 4.4.c) surveys for MAT completers.

The MAT surveys are aligned to the **10 InTasc Standards** (considered to be the knowledge, skills, and dispositions expected of effective teachers) organized and presented by the four categories: Learner and Learning, Content Knowledge, Instructional Practice, Professional Responsibility. Completers are asked to self-report their ability as Below Standard (1), Developing (2), Proficient (3), or Exemplary (4) for each item. Cohort mean scores for each item, as well as the percent of completers within a cohort who rated themselves at a given level for a given item, are presented in turn. The surveys also include three open-ended prompts. Those open-ended prompt responses that have been coded at this time are shared below.

The three MAT surveys are identical in nature, differing only in the timing of data collection. In this way, it is possible to meaningfully compare different cohorts' perceptions of their abilities on 10 InTasc Standards at various time points, as well as examine the stability of a particular cohort's perceptions over time (immediately upon program completion, and after the first and second years as teachers of record). Where possible, data for a given cohort at different time points is presented side-by-side within the same table.

To EDL exit survey was partially aligned to the latest ELCC Standards and four domains of the CLES Rubric. It includes 43, 4-point, Likert-scaled items and two open-ended prompts. Respondents were asked to rate their abilities after program completion. One limitation discovered as a result of analyzing this survey for the purposes of the Self-Study Report is the lack of clarity regarding items associated with candidates' EPP preparation versus their prior teaching experience. Going forward we will carefully review this survey to create a survey that is aligned with NELP standards and includes more specific language to help us understand the role of the EPP in completers' perceptions of preparedness. Overall, however, we find that EDL completers also report feeling well prepared in the skills and practices assessed in this survey.

Trends and External Benchmarks

We find that, overall, MAT completers report feeling well prepared in skills and practices associated with the 10 InTasc Standards and that those perceptions remain quite stable over the three years the survey data was collected. We find those same trends associated with consistency of completers perceptions over time to also be true for EDL completers. The Connecticut State Department of Education is currently in the process of developing and piloting completer surveys which will, in the future, permit comparison of our data against external benchmark. Meanwhile, since external benchmark data are currently unavailable for comparison, we can report that the surveys exceed the 20% CAEP minimum required response rates. The MAT Exit survey results also triangulate strongly with the one- and two-year out surveys as well as with Employer Surveys which ask completer employers to evaluate completers on the same constructs.

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MAT Completer Exit Survey

4.4.a. MAT Completer exit survey

Table 4.4.a.1. Background information on 2017, 2018, and 2019 completers who completed the exit survey

	2017 Completers (n = 19)	2018 Completers (n = 22)	2019 Completers (n = 50)
Response Rate	37%	55%	80%
Five year elementary	21%	55%	50%
Five year secondary	58%	23%	24%
Five semester elementary	16%	18%	10%
Five semester secondary	5%	4%	16%

Table 4.4.a.2. Alpha reliability of overall scales and subscales on completer exit survey

	Cronbach's Alpha Reliability
The Learner and Learning Items	.86
Content Knowledge Items	.81
Instructional Practice Items	.89
Professional Responsibility Items	.79
All Items	.95

Table 4.4.a.3. Completers' perception of preparedness to meet standards related to Learner and Learning: Exit Survey

	2017 Completers (n = 19) Mean (SD)	2018 Completers (n = 29) Mean (SD)	2019 Completers (n = 50) Mean (SD)
I understand how learners grow and develop	3.47	3.77	3.56
	(.61)	(.43)	(.58)
2. I recognize that patterns of learning and development vary individually and across the cognitive, linguistic, social, emotional and physical areas	3.53	3.82~a	3.84*
	(.51)	(.40)	(.42)
3. I design and implement developmentally appropriate and challenging learning experiences for learners	3.11	3.77**	3.66**
	(.81)	(.43)	(.56)
4. I use the understanding of individual differences to ensure inclusive learning environments that enable each learner to meet high standards	3.47	3.77	3.80*
	(.61)	(.43)	(.40)
5. I use understanding of diverse cultures and communities to ensure inclusive learning environments that enable each learner to meet high standards	3.37	3.50	3.46
	(.76)	(.67)	(.65)
6. I work with others to create environments that support individual and collaborative learning	3.68	3.86	3.92*
	(.48)	(.35)	(.27)
7. I work with others to create environments that encourage positive social interaction	3.74	3.91	3.82
	(.45)	(.29)	(.39)
8. I work with others to create environments that encourage active engagement in learning	3.74	3.86	3.76
	(.56)	(.35)	(.48)
9. I work with others to create environments that encourage self-motivation.	3.74	3.82	3.66
	(.45)	(.39)	(.56)
Overall mean rating across learner and learning Items	3.54	3.79~	3.72
	(.46)	(.29)	(.31)

 $[\]sim$ p \leq .10; * p \leq .05; ** p \leq .01; *** p \leq .001 a. To be interpreted as a marginally significant difference between 2018 completers and 2017 completers. In all cases, the significant differences lie between the 2018 or 2019 completers and the 2017 completers

4.4.a.4. Percent of Completers Self-Rated Performance Levels on Items Related to Learner and Learning: Exit Survey

	Cohort	N	Below	Developing	Proficient	Exemplary
	Year		Standard (1)	(2)	(3)	(4)
1. I understand how learners grow and	2017	19	0	5.3	42.1	52.6
develop.	2018	22	0	0	22.7	77.3
_	2019	50	0	4.0	36.0	60.0
	Total	91	0	3.3	34.1	62.6
2. I recognize that patterns of learning	2017	19	0	0	47.3	52.6
and development vary individually and	2018	22	0	0	18.2	81.8
across the cognitive, linguistic, social,	2019	50	0	2.0	12.0	86.0
emotional and physical areas	Total	91	0	1.1	20.9	78.0
3. I design and implement	2017	19	0	26.3	36.8	36.8
developmentally appropriate and	2018	22	0	0	22.7	77.3
challenging learning experiences for	2019	50	0	4.0	26.0	70.0
learners	Total	91	0	7.7	27.5	64.8
4. I use the understanding of individual	2017	19	0	5.3	42.1	52.6
differences to ensure inclusive learning	2018	22	0	0	22.7	77.3
environments that enable each learner	2019	50	0	0	20.0	80.0
to meet high standards	Total	91	0	1.1	25.3	73.6
5. I use understanding of diverse	2017	19	0	15.8	31.6	52.6
cultures and communities to ensure	2018	22	0	9.1	31.8	59.1
inclusive learning environments that	2019	50	0	8.0	38.0	54.0
enable each learner to meet high standards	Total	91	0	9.9	35.2	54.9
6. I work with others to create	2017	19	0	0	31.6	68.4
environments that support individual	2018	22	0	0	13.6	86.4
and collaborative learning	2019	50	0	0	8.0	92.0
	Total	91	0	0	14.3	85.7
7. I work with others to create	2017	19	0	0	26.3	73.7
environments that encourage positive	2018	22	0	0	9.1	90.9
social interaction	2019	50	0	0	18.0	82.0
	Total	91	0	0	17.6	82.4
8. I work with others to create	2017	19	0	5.3	15.8	78.9
environments that encourage active	2018	22	0	0	13.6	86.4
engagement in learning	2019	50	0	2.0	20.0	78.0
	Total	91	0	2.2	17.6	80.2
9. I work with others to create	2017	19	0	0	26.3	73.7
environments that encourage self-	2018	22	0	0	18.2	81.8
motivation.	2019	50	0	4.0	26.0	70.0
	Total	91	0	2.2	24.2	73.6

Table 4.4.a.5. Completers' perception of preparedness to meet standards related to Content Knowledge:

Exit Survey 2017 Completers 2018 2019 (n = 19)Completers Completers Mean (n = 29)(n = 50)(SD) Mean Mean (SD) (SD) 10. I understand the central concepts, tools of inquiry and the 3.47 3.64 3.64 structures of the discipline(s) I teach. (.70)(.49)(.53)11. I create learning experiences that make aspects of the 3.42 3.73 3.72 discipline accessible and meaningful for learners to assure (.69)(.46)(.50)mastery of the content. 12. I use differing perspectives to engage learners in critical 3.63 3.68 3.56 thinking. (.68)(.48)(.58)13. I engage learners in collaborative problem solving related to 3.37 3.32 3.34 authentic local and global issues. (.76)(.78)(.76)Overall mean rating across all content items 3.47 3.59 3.57

4.4.a.6. Percent of Completers' Self-Rated Performance Levels on Items Related to Content Knowledge: Exit Survey

(.61)

(.44)

(.47)

	Cohort Year	N	Below Standard	Developing (2)	Proficient (3)	Exemplary (4)
10. I understand the central concept,	2017	19	0	10.5	31.6	57.9
tools of inquiry and the structures of	2018	22	0	0	36.4	63.6
the discipline(s) I teach.	2019	50	0	2.0	32.0	66.0
	Total	91	0	3.3	33.0	63.7
11. I create learning experiences that	2017	19	0	10.5	36.8	52.6
make aspects of the discipline	2018	22	0	0	27.3	72.7
accessible and meaningful for learners	2019	50	0	2.0	24.0	74.0
to assure mastery of the content.	Total	91	0	3.3	27.5	69.2
12. I use differing perspectives to	2017	19	0	15.8	31.6	52.6
engage learners in critical thinking.	2018	22	0	18.2	31.8	50.0
	2019	50	2.0	12.0	36.0	50.0
	Total	91	1.1	14.3	34.1	50.5
13. I engage learners in collaborative	2017	19	0	18.2	54.5	27.3
problem solving related to authentic	2018	22	5.6	16.7	66.7	11.1
local and global issues.	2019	50	0	6.7	66.7	26.7
	Total	91	2.3	13.6	63.6	20.5

Table 4.4.a.7. Completers' perception of preparedness to meet standards related to Instructional Practice: Exit Survey

	2017	2018	2019
	Completers	Completers	Completers
	(n = 19)	(n = 29)	(n = 50)
	Mean	Mean	Mean
	(SD)	(SD)	(SD)
14. I use multiple methods of assessment to engage leaners in their own	3.11	3.77**a	3.70**
growth.	(.94)	(.53)	(.58)
15. I use multiple methods of assessment to monitor learner progress.	3.26	3.86**	3.72**
	(.81)	(.47)	(.50)
16. I use multiple methods of assessment to guide my decision making.	3.26	3.77*	3.80**
	(.87)	(.43)	(.45)
17. I use multiple methods of assessment to guide the learners' decision	3.21	3.73*	3.50
making.	(.71)	(.46)	(.74)
18. I plan instruction that supports every student in meeting rigorous learning	3.47	3.82~	3.72
goals.	(.61)	(.39)	(.45)
19. I plan instruction that draws upon knowledge of content areas, curriculum,	3.37	3.64	3.70~
cross-disciplinary skills and pedagogy.	(.68)	(.49)	(.51)
20. I plan instruction that draws upon the knowledge of learners and the	3.26	3.64	3.66~
context of the community.	(.73)	(.66)	(.59)
21. I understand and use a variety of instructional strategies to encourage	3.53	3.73	3.70
learners to develop deep understanding of content areas and their connections.	(.70)	(.46)	(.54)
22. I encourage learners to build skills and apply knowledge in meaningful	3.58	3.64	3.84
and authentic ways.	(.69)	(.66)	(.47)
Overall mean rating across instructional practice items	3.34	3.73**	3.70**
•	(.57)	(.39)	(.36)

 $[\]sim$ p \leq .10; * p \leq .05; ** p \leq .01; *** p \leq .001 a. To be interpreted as a significant difference between 2018 completers and 2017 completers. In all cases, the significant differences lie between the 2018 or 2019 completers and the 2017 completers

4.4.a.8 Percent of Completers Self-Rated Performance Levels on Items Related to Instructional Practice: Exit Survey

	Cohort Year	N	Below Standard	Developing (2)	Proficient (3)	Exemplary (4)
	1 Cai		(1)	(2)	(3)	(4)
15. I understand and use multiple	2017	19	5.3	21.1	31.6	42.1
methods of assessment to engage	2018	22	0	4.5	13.6	81.8
learners in their own growth.	2019	50	0	6.0	18.0	76.0
	Total	91	1.1	8.8	19.8	70.3
16. I understand and use multiple	2017	19	5.3	5.3	47.4	42.1
methods of assessment to monitor	2018	22	0	4.5	4.5	90.9
learner progress.	2019	50	0	2.0	24.0	74.0
	Total	91	1.1	3.3	24.2	71.4
17. I understand and use multiple	2017	19	5.3	10.5	36.8	47.4
methods of assessment to guide my	2018	22	0	0	22.7	77.3
decision making.	2019	50	0	2.0	16.0	82.0
	Total	91	1.1	3.3	22.0	73.2
18. I understand and use multiple	2017	19	0	15.8	47.4	36.8
methods of assessment to guide the	2018	22	0	0	27.3	72.7
learners' decision making.	2019	50	2.0	8.0	28.0	62.0
	Total	91	1.1	7.7	31.9	59.3
19. I plan instruction that supports	2017	19	0	5.3	42.1	52.6
every student in meeting rigorous	2018	22	0	0	18.2	81.8
learning goals.	2019	50	0	0	28.0	72.0
	Total	91	0	1.1	28.6	70.3
20. I plan instruction that draws upon	2017	19	0	10.5	42.1	47.4
knowledge of content areas,	2018	22	0	0	36.4	63.6
curriculum, cross-disciplinary skills	2019	50	0	2.0	26.0	72.0
and pedagogy.	Total	91	0	3.3	31.9	64.8
21. I plan instruction that draws upon	2017	19	0	15.8	42.1	42.1
the knowledge of learners and the	2018	22	0	9.1	18.2	72.7
context of the community.	2019	50	0	6.0	22.0	72.0
	Total	91	0	8.8	25.3	65.9
22. I understand and uses a variety of	2017	19	0	10.5	26.3	63.2
instructional strategies to encourage	2018	22	0	0	27.3	72.7
learners to develop deep understanding	2019	50	0	4.0	22.0	74.0
of content areas and their connections.	Total	91	0	4.4	24.2	71.4
23. I encourage learners to build skills	2017	19	0	10.5	21.1	68.4
and apply knowledge in meaningful	2018	22	0	9.1	18.2	72.7
and authentic ways.	2019	50	0	4.0	8.0	88.0
	Total	91	0	6.6	13.2	80.2

Table 4.4.a.9. Completers' perception of preparedness to meet standards related to Professional Responsibility: Exit Survey

	2017 Completers (n = 19) Mean (SD)	2018 Completers (n = 29) Mean	2019 Completers (n = 50) Mean
	()	(SD)	(SD)
23. I engage in ongoing professional learning and use that learning	3.68	3.82	3.84
to continually evaluate and adjust my practice.	(.58)	(.39)	(.42)
24. I seek opportunities to engage in professional growth to	3.68	3.86	3.78
improve teaching and learning.	(.58)	(.35)	(.47)
25. I examine my practices and adjust that practice to meet the	3.90	3.86	3.88
needs of each learner.	(.32)	(.35)	(.33)
26. I collaborate with learners, families, colleagues, other school	3.74	3.86	3.82
professionals and community members to improve instructional practice.	(.45)	(.35)	(.44)
27. I am reflective and evaluate the effects of my choices and	3.84	3.91	3.92
actions on others (learners, families, other professionals and the community).	(.38)	(.29)	(.27)
28. I collaborate with learners, families, colleagues, other school	3.63	3.73	3.74
professionals and community members to advance the teaching profession.	(.50)	(.63)	(.49)
29. I seek appropriate leadership roles in the school and	3.47	3.55	3.38
community.	(.70)	(.67)	(.73)
30. I demonstrate leadership by modeling ethical behavior.	3.84	3.96	3.88
	(.38)	(.21)	(.33)
Overall mean rating across professionalism items	3.72	3.82	3.78
	(.34)	(.29)	(.28)

4.4.a.10. Percent of Completers Self-Rated Performance Levels on Items Related to Professional Responsibility: Exit Survey

	Cohort Year	N	Below Standard (1)	Developing (2)	Proficient (3)	Exemplary (4)
24. I engage in ongoing professional	2017	19	0	5.3	21.1	73.7
learning and uses that learning to	2018	22	0	0	18.2	81.8
continually evaluate and adjust my	2019	50	0	2.0	12.0	86.0
practice.	Total	91	0	2.2	15.4	82.4
25. I seek opportunities to engage in	2017	19	0	5.3	21.1	73.7
professional growth to improve	2018	22	0	0	13.6	86.4
teaching and learning.	2019	50	0	2.0	18.0	80.0
	Total	91	0	2.2	17.6	80.2
26. I examine my practice and adjusts	2017	19	0	0	10.5	89.5
that practice to meet the needs of each	2018	22	0	0	13.6	86.4
learner.	2019	50	0	0	12.0	88.0
	Total	91	0	0	12.1	87.9
27. I collaborate with learners,	2017	19	0	0	26.3	73.7
families, colleagues, other school	2018	22	0	0	13.6	86.4
professionals and community members	2019	50	0	2.0	14.0	84.0
to improve instructional practice.	Total	91	0	1.1	16.5	82.4
28. I am reflective and evaluate the	2017	19	0	0	15.8	84.2
effects of my choices and actions on	2018	22	0	0	9.1	90.9
others (learners, families, other	2019	50	0	0	8.0	92.0
professionals, and the community).	Total	91	0	0	9.9	90.1
29. I collaborate with learners,	2017	19	0	0	36.8	63.2
families, colleagues, other school	2018	22	0	9.1	9.1	81.8
professionals and community members to advance the teaching profession.	2019	50	0	2.0	22.0	76.0
to advance the teaching profession.	Total	91	0	3.3	22.0	74.7
30. I seek appropriate leadership roles	2017	19	0	10.5	31.6	57.9
in the school and community.	2018	22	0	9.1	27.3	63.6
	2019	50	2.0	8.0	40.0	50.0
	Total	91	1.1	8.8	35.2	54.9
31. I demonstrate leadership by	2017	19	0	0	15.8	84.2
modeling ethical behavior.	2018	22	0	0	4.5	95.5
	2019	50	0	0	12.0	88.0
	Total	91	0	0	11.0	89.0

Table 4.4.a.11. Background information on respondents who completed exit survey open ended prompts

	2017 Completers	2018 Completers	2019 Completers	Overall
	(n = 19)	(n = 22)	(n = 50)	(n = 91)
Open-ended prompt 1	73.6%	68.2%	66.7%	74.7%
Open-ended prompt 2	78.9%	59.1%	76.0%	72.5%
Open-ended prompt 3	52.6%	40.9%	44.0%	45.1%

Table 4.4.a.12. Positive attributes of the program reported by completers in Prompt 1: Exit Survey

Theme	Description	Number of comp mentioning the (of 68 total)	eme
Content, Pedagogical, and/or Pedagogical Content Knowledge	Completer felt positive about the content knowledge, pedagogical knowledge, and/or pedagogical they learned in the program	41	
Specific content, pedagogical, or pedagogical content knowledge mentioned	Effective teaching methods/Instruction/Pedagogy (10) Lesson planning (9) Differentiation (7) Content (6) Diverse learners (5) Assessment (4) Classroom management (4) Internship seminar (3) Content not specified (3) Engagement (3) Relationship building (3) Learning, theories (3) Strategies (2) Responsive classroom (2) Coursework (2) Common programs (2) Classroom climate (2) Child development (2) Teaching content in accessible ways (2) Miscellaneous (each with 1 instance): Technology integration, information, course essential skills, time management, flexible thinking, discourse with students, discourse families, organizing instruction, CCSS, socioemotional resources, materials, tools, upper elementary math course, C3 framewo mock parent conferences, PPTs, scaffolding	with	"Quinnipiac has helped us develop effective differentiation and instruction into our lessons". (Effective teaching methods/ Instruction/Pedagogy, Differentiation) "Going into my student teaching and internship year I felt very prepared for all aspects of lesson planning and informing instruction" (Lesson planning) "I feel comfortable creating lesson plans, differentiating instruction, and utilizing technology to transform student learning". (Lesson planning, Differentiation, Technology integration) "I am extremely confident in my content and lesson planning abilities from the MAT program" (Content, Lesson planning) "The courses allowed me to gain information on classroom management as well as diversity in the classroom". (Diversity, Classroom management) "The MAT program has helped me prepare to be a future educator by providing me with multiple ways on how to assess student work and use it to collect data". (Assessment)
Prepared	Completer felt prepared to be a teacher at er program	nd of 30	"The MAT helped prepare me for my role as a teacher, learner, and leader in many ways. Going into my student teaching and internship year I felt very prepared for all aspects of lesson planning and informing instruction. I was ready to differentiate my teaching and knew the significance of getting to know my students as both a learner and a person outside of school. I was able to apply responsive classroom techniques to my teaching as well as my knowledge of different education pedagogy. I felt very prepared for the technical aspects of teaching such as planning and

			-
			incorporating different learning styles into engaging and fun lessons".
Field experiences	Completer felt that the field experiences throughout the program prepared them to be a teacher	18	"I feel the MAT program has given me enough classroom experience to feel comfortable in front of my students and confident in my abilities as an educator".
Confident	Completer felt confident in themselves as a teacher at end of program	15	"The MAT program has helped me gain more confidence in myself and skills in the classroom".
Leadership skills	Completer felt the program helped them to acquire leadership skills	10	"The MAT program provided me with strategies I can use to teach diverse students, many opportunities for growth as an educator, and the management skills necessary to be a leader in and out of the classroom".
Life-long learner	Completer felt that the program taught them the importance of and how to be a life-long learner	7	"The MAT program helped prepare me for my role as a teacher, learner, and leader by educating me, not only on how to teach, what to teach, and effective ways of teaching and assessing, but on how to be a lifelong learner and grow as an educator through my students and colleagues".
Supportive faculty/administ ration	Completer felt that the faculty and/or administration was supportive	6	"I always felt supported by the faculty and truly credit these individuals for getting me to where I am today. Thank you!"
Reflective	Completer felt that the program prepared them to be a reflective practitioner	6	"The courses that we took prepared us to be all of these things. Not only did they develop our teaching abilities and leadership skills, but they also encouraged us to become reflective practitioners".
Competitive in interviews/job search	Completer felt that the experiences in the program made them competitive in/prepared for interviews and the job search	5	"The MAT Program is singlehandedly the reason that I was able to get my first job so quickly. I was prepared for interviews, and I knew exactly who I was as a teacher".
Identity as a teacher	Completer felt that they had developed their identity as a teacher through the program	4	"Through the MAT program, I have discovered what type of teacher I am meant to be, and this program has helped me to get there".
Passion	Completer felt that the program taught them to be a passionate teacher	2	"The MAT program gave me the framework of what it meant to be an effective and passionate teacher".

Table 4.4.a.12. Challenges reported by completers in Prompt 2: Exit Survey

Theme	Description	Number of completers mentioning theme (of 66 total)	Example
Behavior/Classroom management	Completer encountered challenges in the field with classroom and/or behavior management 2017 Completers: Did cover classroom	29 (two 2017 completers, one 2018	"I have faced a lot of behavior challenges in my internship that I felt I was not prepared for".
	management but still a challenge* 2018 Completer: Responsive classroom	completer, 26 2019 completers)*	
	course should be full semester course		
	with behaviors/management (11), need a separate course on behavior/classroom management (10), need skills for dealing with severe/extreme behaviors (5), need more than/alternative approaches to Responsive Classroom (4), need more than guest speakers/workshops (3), classroom discourse course was good but did not go in-depth enough (2), need to know how to deal with defiant students (1), need to know how to manage behavior fairly (1), need practice with classroom management (1), how to manage a classroom as a substitute (1)		
No challenges	Completer reported that they have not encountered any challenges in the field	8	"I felt like I was given the skills to be able to handle any situation I faced in class".
Special education issues	Completer encountered challenges in the field related to special education	4	"One thing that was tough was dealing with students who have extreme behaviors. I know this program is not meant for that but I feel as though my SPED class wasn't in depth as I needed it to be. It covered the basics but I wish we had more real hands on experiences with this. I've learned a lot about 504's and IEPs but I think I learned more about it through my own internship experience (which also isn't a bacthing because it's at first hand)".
Being a professional	Completer encountered various challenges in the field related to being a professional teacher, including one instance of each of the following: building relationships with other teachers, being a member of a team, working with administration, understanding contracts, school budgeting	3	"I think better preparation for things outside of the classroom, such as the teaching profession as a "job," like working with a team, working with administration, how contracts work, etc".
Assessment	Completer encountered challenges in the field related to assessment	3 (two 2017 completers, one 2019 completer)*	"I am not prepared to create meaningful assessments"
Parent communication	Completer encountered challenges in the field related to communication with parents	3 (all 2017 completers)*	"Parent-teacher communication. Perhaps putting together authentic scenarios and creating an open

,	y 30L ivieusure 4. Completer Surveys. Exit	•	dialogue in the classroom for how they should be addressed"
Lack of familiarity with content/curricula	Completer encountered challenges related to knowledge of the content and/or curricula they were expected to teach	3	"One of the biggest challenges I faced was learning the curriculum. We are taught how to teach, but when it comes to what exactly to teach, I was at a loss. I hadn't learned these things since I was in elementary school, so if I had been prepared not only for how to teach these concepts, but also what exactly we will be teaching. I can't differentiate and accommodate and assess if I am unfamiliar with the content that the entire lesson is based on".
Transparency and communication from SOE faculty/ administration with students and/or schools	Completer encountered challenges with transparency and communication with the SOE faculty and/or administration	3	"The challenges of transparency and communication were present in my experiences. I believe the School of Education could strengthen their presence in the schools they partner with for the program. Having that constant communication would ensure the transparency that lacked".
Unnecessary courses	Completer encountered challenges with courses they felt were unnecessary for their learning.	2	"The only challenges that I faced were taking courses during my graduate year that served no purpose in furthering my career as a teacher. By being required to take a course on learning Complex Variables instead of learning how to teach mathematics I felt the course served no purpose on furthering my education towards my career of being a teacher".
ELL course	Completer encountered challenges meeting the needs of English learners in their field placement.	2 (one 2017 completer and one 2019 completer)*	"I could use more help with classroom management strategies, strategies for English Language Learners, and differentiation for students with severe disabilities"
Differentiation in practice	Completer encountered challenges differentiating to meet the needs of all children in the classroom.	2 (one 2017 completer and one 2019 completer)*	"Differentiating is much easier said than done. Maybe have a QU alum speak about how they put these methods to practice in the classroom".
Issues with internship/internship school	Completer encountered challenges with their internship or internship school.	2	"Clearer communication of expectations for interns is critical, as schools take advantage of interns and there are schools where students learn nothing. Last year my internship was fabulous and I learned valuable lessons and had transformational experiences as a future teacher. This is because Cheshire welcomes interns and treats them as a member of the school, and expects interns to be in the classroom working with their cooperating teacher or observing.

However, this year I was in one of the most difficult (behaviorally) schools in the area and was "just a sub." I had almost no contact with my cooperating teacher until student teaching, no observation, no contact with my content area department, and was not considered part of the school, just a day to day sub. Rather than allowing interns to sub AND learn with faculty (as we are there to do), interns must sub every period of every day, with no downtime even for the bathroom. Even on the first day of school, I subbed the full day. When there are free periods, we are not allowed to work with our content area or ANY teachers and must work as hall monitors". (NOTE: This response was much longerthis is just an excerpt).

^{*}The number of completers in a given year is provided for themes where programmatic changes related to that theme have been instituted in recent years, making it likely that responses would be different across years.

Completer One-Year-Out Survey

4.4.b. Completer one-year-out survey

Table 4.4.b.1. Program type and duration for 2017, 2018, and 2019 completers who completed the One-Year Out survey.

	2017 Completers One-	2018 Completers One-	2019 Completers One-
	Year Out Survey	Year Out Survey	Year Out Survey
	(n = 12)	(n = 16)	(n = 17)
Five year elementary	25%	55%	29%
Five year secondary	33.33%	23%	29%
Five semester elementary	33.33%	18%	24%
Five semester secondary	8.33%	4%	18%

Table 4.4.b.2. Alpha reliability of overall scales and subscales on completer one-year out survey

	Cronbach's Alpha Reliability
The Learner and Learning Items	.83
Content Knowledge Items	.80
Instructional Practice Items	.89
Professional Responsibility Items	.84
All Items	.94

Table 4.4.b.3. Completers' perception on ability to meet standards related to the Learner and Learning: Exit Survey and One-Year Out Survey

	2017	2017	2018	2018	2019	2019
	Completers	Completers	Completers	Completers	Completers	Completers
	Exit Survey	One-Year	Exit Survey	One-Year	Exit Survey	One-Year
	(n = 19)	Out Survey	(n = 29)	Out Survey	(n = 50)	Out Survey
	Mean	(n = 12)	Mean	(n = 18)	Mean	(n = 17)
	(SD)	Mean	(SD)	Mean	(SD)	Mean
		(SD)		(SD)		(SD)
1. I understand how learners	3.47	3.50	3.77	3.56	3.56	3.53
grow and develop	(.61)	(.52)	(.43)	(.51)	(.58)	(.51)
2. I recognize that patterns of	3.53	3.50	3.82	3.72	3.84	3.82
learning and development vary	(.51)	(.67)	(.40)	(.46)	(.42)	(.39)
individually and across the						
cognitive, linguistic, social,						
emotional and physical areas						
3. I design and implement	3.11	3.50	3.77	3.50	3.66	3.47
developmentally appropriate and	(.81)	(.67)	(.43)	(.51)	(.56)	(.51)
challenging learning experiences						
for learners						
4. I use the understanding of	3.47	3.42	3.77	3.61	3.80	3.65
individual differences to ensure	(.61)	(.67)	(.43)	(.50)	(.40)	(.49)
inclusive learning environments						
that enable each learner to meet						
high standards						
5. I use understanding of diverse	3.37	3.67	3.50	3.50	3.46	3.53
cultures and communities to	(.76)	(.49)	(.67)	(.71)	(.65)	(.62)
ensure inclusive learning						
environments that enable each						
learner to meet high standards						
6. I work with others to create	3.68	3.75	3.86	3.78	3.92	3.83
environments that support	(.48)	(.45)	(.35)	(.43)	(.27)	(.53)
individual and collaborative						
learning	2 7 4	2 ==	2.01	2.02	2.02	2.00
7. I work with others to create	3.74	3.75	3.91	3.83	3.82	3.88
environments that encourage	(.45)	(.45)	(.29)	(.38)	(.39)	(.33)
positive social interaction	2.74	2.67	2.06	2.70	2.76	2.71
8. I work with others to create	3.74	3.67	3.86	3.78	3.76	3.71
environments that encourage	(.56)	(.65)	(.35)	(.43)	(.48)	(.59)
active engagement in learning	2.74	2.50	2.02	2.50	2.66	2.71
9. I work with others to create	3.74	3.50	3.82	3.50	3.66	3.71
environments that encourage	(.45)	(.67)	(.39)	(.62)	(.56)	(.59)
self-motivation.	2.54	2.50	2.70	2.64	2.72	2.69
Overall mean rating across	3.54	3.58	3.79	3.64	3.72	3.68
learner and learning Items	(.46)	(.45)	(.29)	(.32)	(.31)	(.30)

4.4.b.4. Percent of 2017, 2018, 2019 completers self-rated performance levels on items related to the Learner and Learning on the Exit Survey and One-Year Out (OYO) Survey

	Cohort Year	N	Below Standard (1)	Developing (2)	Proficient (3)	Exemplary (4)
1. I understand how	2017 Exit	19	0	5.3	42.1	52.6
learners grow and develop.	2017 OYO	12	0	0	50.0	50.0
	2018 Exit	22	0	0	22.7	77.3
	2018 OYO	18	0	0	44.4	55.6
	2019 Exit	50	0	4.0	36.0	60.0
	2019 OYO	17	0	0	47.1	52.9
	Total Exit	91	0	3.3	34.1	62.6
	Total OYO	47	0	0	46.8	53.2
2. I recognize that patterns	2017 Exit	19	0	0	47.3	52.6
of learning and	2017 OYO	12	0	8.3	33.3	58.3
development vary	2018 Exit	22	0	0	18.2	81.8
individually and across the	2018 OYO	18	0	0	27.8	72.2
cognitive, linguistic, social,	2019 Exit	50	0	2.0	12.0	86.0
emotional and physical	2019 OYO	17	0	0	17.6	82.4
areas	Total Exit	91	0	1.1	20.9	78.0
	Total OYO	47	0	2.1	25.5	72.3
3. I design and implement	2017 Exit	19	0	26.3	36.8	36.8
developmentally	2017 OYO	12	0	8.3	33.3	58.3
appropriate and challenging	2018 Exit	22	0	0	22.7	77.3
learning experiences for	2018 OYO	18	0	0	50.0	50.0
learners	2019 Exit	50	0	4.0	26.0	70.0
	2019 OYO	17	0	0	52.9	47.1
The state of the s	Total Exit	91	0	7.7	27.5	64.8
	Total OYO	47	0	2.1	46.8	51.1
4. I use the understanding	2017 Exit	19	0	5.3	42.1	52.6
of individual differences to	2017 OYO	12	0	8.3	41.7	50.0
ensure inclusive learning	2018 Exit	22	0	0	22.7	77.3
environments that enable	2018 OYO	18	0	0	38.9	61.1
each learner to meet high	2019 Exit	50	0	0	20.0	80.0
standards	2019 OYO	17	0	0	35.3	64.7
	Total Exit	91	0	1.1	25.3	73.6
	Total OYO	47	0	2.1	38.3	59.6
5. I use understanding of	2017 Exit	19	0	15.8	31.6	52.6
diverse cultures and	2017 OYO	12	0	0	33.3	66.7
communities to ensure	2018 Exit	22	0	9.1	31.8	59.1
inclusive learning	2018 OYO	18	0	11.1	27.8	61.1
environments that enable	2019 Exit	50	0	8.0	38.0	54.0
each learner to meet high	2019 OYO	17	0	5.9	35.3	58.8
standards	Total Exit	91	0	9.9	35.2	54.9
	Total OYO	47	0	6.4	31.9	61.7
6. I work with others to	2017 Exit	19	0	0	31.6	68.4
create environments that	2017 OYO	12	0	0	25.0	75.0
support individual and	2018 Exit	22	0	0	13.6	86.4
collaborative learning	2018 OYO	18	0	0	22.2	77.8
<u>-</u>	2019 Exit	50	0	0	8.0	92.0
<u>-</u>	2019 OYO	17	0	5.9	5.9	88.2
	Total Exit	91	0	0	14.3	85.7
	Total OYO	47	0	2.1	17.0	80.9
7. I work with others to	2017 Exit	19	0	0	26.3	73.7
create environments that	2017 OYO	12	0	0	25.0	75.0

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encourage positive social	2018 Exit	22	0	0	9.1	90.9
interaction	2018 OYO	18	0	0	16.7	83.3
	2019 Exit	50	0	0	18.0	82.0
	2019 OYO	17	0	0	11.8	88.2
	Total Exit	91	0	0	17.6	82.4
	Total OYO	47	0	0	17.0	83.0
8. I work with others to	2017 Exit	19	0	5.3	15.8	78.9
create environments that	2017 OYO	12	0	8.3	16.7	75.0
encourage active	2018 Exit	22	0	0	13.6	86.4
engagement in learning	2018 OYO	18	0	0	22.2	77.8
	2019 Exit	50	0	2.0	20.0	78.0
	2019 OYO	17	0	5.9	17.6	76.5
	Total Exit	91	0	2.2	17.6	80.2
	Total OYO	47	0	4.3	19.1	76.6
9. I work with others to	2017 Exit	19	0	0	26.3	73.7
create environments that	2017 OYO	12	0	8.3	33.3	58.3
encourage self-motivation.	2018 Exit	22	0	0	18.2	81.8
	2018 OYO	18	0	5.6	38.9	55.6
	2019 Exit	50	0	4.0	26.0	70.0
	2019 OYO	17	0	5.9	17.6	76.5
	Total Exit	91	0	2.2	24.2	73.6
	Total OYO	47	0	6.4	29.8	63.8

Table 4.4.b.5. Completers' perception on their ability to meet standards related to Content Knowledge: Exit Survey and One-Year Out (OYO) survey

Exit Survey and One- i ear O						
	2017	2017	2018	2018	2019	2019
	Completers	Completers	Completers	Completers	Completers	Completers
	Exit Survey	One-Year	Exit Survey	One-Year	Exit Survey	One-Year
	(n = 19)	Out Survey	(n = 29)	Out Survey	(n = 50)	Out Survey
	Mean	(n=12)	Mean	(n = 16)	Mean	(n = 17)
	(SD)	Mean	(SD)	Mean	(SD)	Mean
	` ,	(SD)	, ,	(SD)	` '	(SD)
10. I understand the central	3.47	3.33	3.64	3.63	3.64	3.59
concepts, tools of inquiry and	(.70)	(.65)	(.49)	(.50)	(.53)	(.51)
the structures of the	()	()	(-)	()	()	(-)
discipline(s) I teach.						
(-)						
11 Lamasta lagrarina avagnianasa	3.42	3.50	3.73	3.63	3.72	3.53
11. I create learning experiences	_					
that make aspects of the	(.69)	(.52)	(.46)	(.50)	(.50)	(.62)
discipline accessible and						
meaningful for learners to						
assure mastery of the content.						
12. I use differing perspectives	3.63	3.25	3.68	3.38	3.56	3.53
to engage learners in critical	(.68)	(.75)	(.48)	(.72)	(.58)	(.52)
thinking.						
12 7 1 :	2 27	2.25	2.22	2.12	2.24	2.25
13. I engage learners in	3.37	3.25	3.32	3.13	3.34	3.35
collaborative problem solving	(.76)	(.75)	(.78)	(.72)	(.76)	(.61)
related to authentic local and						
global issues.						
Overall mean rating across all	3.47	3.33	3.59	3.44	3.57	3.50
content items	(.61)	(.58)	(.44)	(.44)	(.47)	(.47)

4.4.b.6. Percent of 2017, 2018, 2019 completers self-rated performance levels on items related to Content Knowledge: Exit Survey and One-Year Out (OYO) Survey

	Cohort Year	N	Below	Developing	Proficient	Exemplary
			Standard (1)	(2)	(3)	(4)
10. I understand the central	2017 Exit	19	0	10.5	31.6	57.9
concept, tools of inquiry	2017 OYO	12	0	8.3	50.0	41.7
and the structures of the	2018 Exit	22	0	0	36.4	63.6
discipline(s) I teach.	2018 OYO	18	0	0	37.5	62.5
	2019 Exit	50	0	2.0	32.0	66.0
	2019 OYO	17	0	0	41.2	58.8
	Total Exit	91	0	3.3	33.0	63.7
	Total OYO	47	0	2.2	42.2	55.6
11. I create learning	2017 Exit	19	0	10.5	36.8	52.6
experiences that make	2017 OYO	12	0	0	50.0	50.0
aspects of the discipline	2018 Exit	22	0	0	27.3	72.7
accessible and meaningful	2018 OYO	16	0	0	37.5	62.5
for learners to assure	2019 Exit	50	0	2.0	24.0	74.0
mastery of the content.	2019 OYO	17	0	5.9	35.3	58.8
	Total Exit	91	0	3.3	27.5	69.2
	Total OYO	45	0	2.2	40.0	57.8
12. I use differing	2017 Exit	19	0	15.8	31.6	52.6
perspectives to engage	2017 OYO	12	0	16.7	41.7	41.7
learners in critical thinking.	2018 Exit	22	0	18.2	31.8	50.0
	2018 OYO	16	0	12.5	37.5	50.0
	2019 Exit	50	2.0	12.0	36.0	50.0
	2019 OYO	17	0	0	47.1	52.9
	Total Exit	91	1.1	14.3	34.1	50.5
	Total OYO	45	0	8.9	42.2	48.9
13. I engage learners in	2017 Exit	19	0	18.2	54.5	27.3
collaborative problem	2017 OYO	12	0	16.7	41.7	41.7
solving related to authentic	2018 Exit	22	5.6	16.7	66.7	11.1
local and global issues.	2018 OYO	16	0	18.8	50.0	31.3
	2019 Exit	50	0	6.7	66.7	26.7
	2019 OYO	17	0	5.9	52.9	41.2
	Total Exit	91	2.3	13.6	63.6	20.5
	Total OYO	45	0	13.3	48.9	37.8

Table 4.4.b.7. Completers' perception on their ability to meet standards related to Instructional Practice:

Exit Survey and One-Year Out (OYO) survey

Exit Survey and One-Teal Out			2010	2010	2010	2010
	2017	2017	2018	2018	2019	2019
	Completers	Completers	Completers	Completers	Completers	Completers
	Exit Survey	One-Year	Exit Survey	One-Year	Exit Survey	One-Year
	(n = 19)	Out Survey	(n = 29)	Out Survey	(n = 50)	Out Survey
	Mean	(n = 12)	Mean	(n = 16)	Mean	(n = 17)
	(SD)	Mean	(SD)	Mean	(SD)	Mean
		(SD)		(SD)		(SD)
15. I use multiple methods of	3.11	3.25	3.77	3.63	3.70	3.47
assessment to engage leaners in	(.94)	(.75)	(.53)	(.50)	(.58)	(.62)
their own growth.						
16. I use multiple methods of	3.26	3.50	3.86	3.50	3.72	3.41
assessment to monitor learner	(.81)	(.67)	(.47)	(.52)	(.50)	(.71)
progress.						
17. I use multiple methods of	3.26	3.42	3.77	3.63	3.80	3.47
assessment to guide my decision	(.87)	(.79)	(.43)	(.50)	(.45)	(.51)
making.						
18. I use multiple methods of	3.21	3.08	3.73	3.25	3.50	3.20
assessment to guide the learners'	(.71)	(.79)	(.46)	(.58)	(.74)	(.66)
decision making.						
19. I plan instruction that supports	3.47	3.50	3.82	3.50	3.72	3.24
every student in meeting rigorous	(.61)	(.67)	(.39)	(.52)	(.45)	(.66)
learning goals.						
20. I plan instruction that draws	3.37	3.50	3.64	3.56	3.70	3.71
upon knowledge of content areas,	(.68)	(.67)	(.49)	(.63)	(.51)	(.47)
curriculum, cross-disciplinary			, ,	` ′		
skills and pedagogy.						
21. I plan instruction that draws	3.26	3.50	3.64	3.38	3.66	3.53
upon the knowledge of learners and	(.73)	(.80)	(.66)	(.62)	(.59)	(.51)
the context of the community.	, ,	. ,	, ,	. ,	, ,	` '
22. I understand and use a variety	3.53	3.50	3.73	3.44	3.70	3.53
of instructional strategies to	(.70)	(.80)	(.46)	(.73)	(.54)	(.63)
encourage learners to develop deep	, ,	. ,	, ,	. ,	, ,	` '
understanding of content areas and						
their connections.						
23. I encourage learners to build	3.58	3.75	3.64	3.56	3.84	3.76
skills and apply knowledge in	(.69)	(.45)	(.66)	(.51)	(.47)	(.44)
meaningful and authentic ways.	()	(-)	(/	(-)	(, ,	
Overall mean rating across	3.34	3.44	3.73	3.49	3.70	3.48
instructional practice items	(.57)	(.61)	(.39)	(.34)	(.36)	(.42)
	()	()	(.57)	()	()	()

4.4.b.8. Completers' self-rated performance levels on items related to Instructional Practice: Exit Survey and One-Year Out (OYO) survey

	Cohort Year	N	Below Standard (1)	Developing (2)	Proficient (3)	Exemplary (4)
15. I understand and use	2017 Exit	19	5.3	21.1	31.6	42.1
multiple methods of	2017 OYO	12	0	16.7	41.7	41.7
assessment to engage	2018 Exit	22	0	4.5	13.6	81.8
learners in their own	2018 OYO	16	0	0	37.5	62.5
growth.	2019 Exit	50	0	6.0	18.0	76.0
_	2019 OYO	17	0	5.9	41.2	52.9
	Total Exit	91	1.1	8.8	19.8	70.3
	Total OYO	45	0	6.7	40.0	53.3
16. I understand and use	2017 Exit	19	5.3	5.3	47.4	42.1
multiple methods of	2017 OYO	12	0	8.3	33.3	58.3
assessment to monitor	2018 Exit	22	0	4.5	4.5	90.9
learner progress.	2018 OYO	16	0	0	50.0	50.0
_	2019 Exit	50	0	2.0	24.0	74.0
_	2019 OYO	17	0	11.8	35.3	52.9
	Total Exit	91	1.1	3.3	24.2	71.4
	Total OYO	45	0	6.7	40.0	53.3
17. I understand and use	2017 Exit	19	5.3	10.5	36.8	47.4
multiple methods of	2017 OYO	12	0	16.7	25.0	58.3
assessment to guide my	2018 Exit	22	0	0	22.7	77.3
decision making.	2018 OYO	16	0	0	37.5	62.5
_	2019 Exit	50	0	2.0	16.0	82.0
_	2019 OYO	17	0	0	52.9	47.1
	Total Exit	91	1.1	3.3	22.0	73.2
	Total OYO	45	0	4.4	40.0	55.6
18. I understand and use	2017 Exit	19	0	15.8	47.4	36.8
multiple methods of	2017 OYO	12	0	25.0	41.7	33.3
assessment to guide the	2018 Exit	22	0	0	27.3	72.7
learners' decision	2018 OYO	16	0	6.3	62.5	31.3
making.	2019 Exit	50	2.0	8.0	28.0	62.0
	2019 OYO	17	0	11.8	52.9	35.3
	Total Exit	91	1.1	7.7	31.9	59.3
	Total OYO	45	0	13.3	53.3	33.3
19. I plan instruction that	2017 Exit	19	0	5.3	42.1	52.6
supports every student in	2017 OYO	12	0	8.3	33.3	15.6
meeting rigorous learning	2018 Exit	22	0	0	18.2	81.8
goals.	2018 OYO	16	0	0	50.0	17.8
	2019 Exit	50	0	0	28.0	72.0
	2019 OYO	17	0	11.8	52.9	13.3
	Total Exit	91	0	1.1	28.6	70.3
	Total OYO	45	0	6.7	46.7	46.7
20. I plan instruction that	2017 Exit	19	0	10.5	42.1	47.4
draws upon knowledge	2017 OYO	12	0	8.3	33.3	58.3
of content areas,	2018 Exit	22	0	0	36.4	63.6
curriculum, cross-	2018 OYO	16	0	6.3	31.3	62.5
disciplinary skills and	2019 Exit	50	0	2.0	26.0	72.0
pedagogy.	2019 OYO	17	0	0	29.4	70.6
	Total Exit	91	0	3.3	31.9	64.8
	Total OYO	45	0	4.4	31.1	64.4
	2017 Exit	19	0	15.8	42.1	42.1

21. I plan instruction that	2017 OYO	12	0	16.7	16.7	66.7
draws upon the	2018 Exit	22	0	9.1	18.2	72.7
knowledge of learners	2018 OYO	16	0	6.3	50.0	43.8
and the context of the	2019 Exit	50	0	6.0	22.0	72.0
community.	2019 OYO	17	0	0	47.1	52.9
	Total Exit	91	0	8.8	25.3	65.9
	Total OYO	45	0	6.7	40.0	53.3
22. I understand and uses	2017 Exit	19	0	10.5	26.3	63.2
a variety of instructional	2017 OYO	12	0	16.7	16.7	66.7
strategies to encourage	2018 Exit	22	0	0	27.3	72.7
learners to develop deep	2018 OYO	16	0	12.5	31.3	56.3
understanding of content	2019 Exit	50	0	4.0	22.0	74.0
areas and their	2019 OYO	17	0	5.9	35.3	58.8
connections.	Total Exit	91	0	4.4	24.2	71.4
	Total OYO	45	0	11.1	28.9	60.0
23. I encourage learners	2017 Exit	19	0	10.5	21.1	68.4
to build skills and apply	2017 OYO	12	0	0	25.0	75.0
knowledge in meaningful	2018 Exit	22	0	9.1	18.2	72.7
and authentic ways.	2018 OYO	16	0	0	43.8	56.3
	2019 Exit	50	0	4.0	8.0	88.0
	2019 OYO	17	0	0	23.5	76.5
	Total Exit	91	0	6.6	13.2	80.2
	Total OYO	45	0	0	31.1	68.9

Table 4.4.b.9. Completers' perception on ability to meet standards related to Professional Responsibility: Exit Survey and One-Year Out (OYO) survey

	2017	2017	2010	2010	2010	2010
	2017	2017	2018	2018	2019	2019
	Completers	Completers	Completers	Completers	Completers	Completers
	Exit Survey	One-Year	Exit Survey	One-Year	Exit Survey	One-Year
	(n = 19)	Out Survey	(n = 29)	Out Survey	(n = 50)	Out Survey
	Mean	(n = 12)	Mean	(n = 16)	Mean	(n = 17)
	(SD)	Mean	(SD)	Mean	(SD)	Mean
		(SD)		(SD)		(SD)
24. I engage in ongoing	3.68	3.75	3.82	3.60	3.84	3.47
professional learning and use that	(.58)	(.45)	(.39)	(.51)	(.42)	(.72)
learning to continually evaluate and						
adjust my practice.						
25. I seek opportunities to engage	3.68	3.50	3.86	3.53	3.78	3.83
in professional growth to improve	(.58)	(.52)	(.35)	(.64)	(.47)	(.39)
teaching and learning.	· ,	,	,	,	,	,
26. I examine my practices and	3.90	3.58	3.86	3.53	3.88	3.88
adjust that practice to meet the	(.32)	(.52)	(.35)	(.52)	(.33)	(.33)
needs of each learner.	()	()	(100)	()	(100)	(100)
27. I collaborate with learners,	3.74	3.67	3.86	3.80	3.82	3.71
families, colleagues, other school	(.45)	(.65)	(.35)	(.41)	(.44)	(.59)
professionals and community	(-1-)	()	(100)	()	(* * *)	()
members to improve instructional						
practice.						
28. I am reflective and evaluate the	3.84	3.67	3.91	3.67	3.92	3.94
effects of my choices and actions	(.38)	(.49)	(.29)	(.62)	(.27)	(.24)
on others (learners, families, other	(150)	()	(.2)	(.02)	(-27)	(-2 .)
professionals and the community).						
29. I collaborate with learners,	3.63	3.58	3.73	3.53	3.74	3.82
families, colleagues, other school	(.50)	(.51)	(.63)	(.74)	(.49)	(.53)
professionals and community	(15 0)	(101)	(.05)	(., .)	()	(.55)
members to advance the teaching						
profession.						
30. I seek appropriate leadership	3.47	3.08	3.55	3.27	3.38	3.77
roles in the school and community.	(.70)	(.79)	(.67)	(.70)	(.73)	(.44)
31. I demonstrate leadership by	3.84	3.83	3.96	3.87	3.88	3.88
modeling ethical behavior.	(.38)	(.39)	(.21)	(.35)	(.33)	(.33)
Overall mean rating across	3.72	3.58	3.82	3.60	3.78	3.79
professionalism items	(.34)	(.37)	(.29)	(.42)	(.28)	(.31)
Professionanism remis	(.51)	(.57)	(.27)	(. 12)	(.20)	(.51)

4.4.b.10. Percent of completers self-rated performance levels on items related to Professional Responsibility: Exit Survey and One-Year Out (OYO) survey

	Cohort Year	N	Below Standard (1)	Developing (2)	Proficient (3)	Exemplary (4)
24. I engage in ongoing	2017 Exit	19	0	5.3	21.1	73.7
professional learning	2017 OYO	12	0	0	25.0	75.0
and uses that learning	2018 Exit	22	0	0	18.2	81.8
to continually evaluate	2018 OYO	15	0	0	40.0	60.0
and adjust my practice.	2019 Exit	50	0	2.0	12.0	86.0
-	2019 OYO	17	0	11.8	29.4	58.8
	Total Exit	91	0	2.2	15.4	82.4
	Total OYO	44	0	4.5	31.8	63.6
25. I seek opportunities	2017 Exit	19	0	5.3	21.1	73.7
to engage in	2017 OYO	12	0	0	50.0	50.0
professional growth to	2018 Exit	22	0	0	13.6	86.4
improve teaching and	2018 OYO	15	0	6.7	33.3	60.0
learning.	2019 Exit	50	0	2.0	18.0	80.0
-	2019 OYO	17	0	0	17.6	82.4
	Total Exit	91	0	2.2	17.6	80.2
	Total OYO	44	0	2.3	31.8	65.9
26. I examine my	2017 Exit	19	0	0	10.5	89.5
practice and adjusts	2017 OYO	12	0	0	41.7	58.3
that practice to meet	2018 Exit	22	0	0	13.6	86.4
the needs of each	2018 OYO	15	0	0	46.7	53.3
learner.	2019 Exit	50	0	0	12.0	88.0
-	2019 OYO	17	0	0	11.8	88.2
	Total Exit	91	0	0	12.1	87.9
	Total OYO	44	0	0	31.8	68.2
27. I collaborate with	2017 Exit	19	0	0	26.3	73.7
learners, families,	2017 OYO	12	0	8.3	16.7	75.0
colleagues, other	2018 Exit	22	0	0	13.6	86.4
school professionals	2018 OYO	15	0	0	20.0	80.0
and community	2019 Exit	50	0	2.0	14.0	84.0
members to improve	2019 OYO	17	0	5.9	17.6	76.5
instructional practice.	Total Exit	91	0	1.1	16.5	82.4
	Total OYO	44	0	4.5	18.2	77.3
28. I am reflective and	2017 Exit	19	0	0	15.8	84.2
evaluate the effects of	2017 OYO	12	0	0	33.3	66.7
my choices and actions	2018 Exit	22	0	0	9.1	90.9
on others (learners,	2018 OYO	15	0	6.7	20.0	73.3
families, other	2019 Exit	50	0	0	8.0	92.0
professionals, and the	2019 OYO	17	0	0	5.9	94.1
community).	Total Exit	91	0	0	9.9	90.1
	Total OYO	44	0	2.3	18.2	79.5
29. I collaborates with	2017 Exit	19	0	0	36.8	63.2
learners, families,	2017 OYO	12	0	0	41.7	58.3
colleagues, other	2018 Exit	22	0	9.1	9.1	81.8
school professionals	2018 OYO	15	0	13.3	20.0	66.7
and community – members to advance –	2019 Exit	50	0	2.0	22.0	76.0
the teaching _	2019 OYO	17	0	5.9	5.9	88.2
profession.	Total Exit	91	0	3.3	22.0	74.7
profession.	Total OYO	44		6.8	20.5	72.7
	10111010			0.0	20.5	12.1

2017 Exit	19	0	10.5	31.6	57.9
2017 OYO	12	0	25.0	41.7	33.3
2018 Exit	22	0	9.1	27.3	63.6
2018 OYO	15	0	13.3	46.7	40.0
2019 Exit	50	2.0	8.0	40.0	50.0
2019 OYO	17	0	0	23.5	76.5
Total Exit	91	1.1	8.8	35.2	54.9
Total OYO	44	0	11.4	36.4	52.3
2017 Exit	19	0	0	15.8	84.2
2017 OYO	12	0	0	16.7	83.3
2018 Exit	22	0	0	4.5	95.5
2018 OYO	15	0	0	13.3	86.7
2019 Exit	50	0	0	12.0	88.0
2019 OYO	17	0	0	11.8	88.2
Total Exit	91	0	0	11.0	89.0
Total OYO	44	0	0	13.6	86.4
	2017 OYO 2018 Exit 2018 OYO 2019 Exit 2019 OYO Total Exit Total OYO 2017 Exit 2017 OYO 2018 Exit 2018 OYO 2018 Exit 2018 OYO 2019 Exit 2019 OYO Total Exit	2017 OYO 12 2018 Exit 22 2018 OYO 15 2019 Exit 50 2019 OYO 17 Total Exit 91 Total OYO 44 2017 Exit 19 2017 OYO 12 2018 Exit 22 2018 OYO 15 2019 Exit 50 2019 OYO 17 Total Exit 91	2017 OYO 12 0 2018 Exit 22 0 2018 OYO 15 0 2019 Exit 50 2.0 2019 OYO 17 0 Total Exit 91 1.1 Total OYO 44 0 2017 Exit 19 0 2017 OYO 12 0 2018 Exit 22 0 2018 OYO 15 0 2019 Exit 50 0 2019 OYO 17 0 Total Exit 91 0	2017 OYO 12 0 25.0 2018 Exit 22 0 9.1 2018 OYO 15 0 13.3 2019 Exit 50 2.0 8.0 2019 OYO 17 0 0 Total Exit 91 1.1 8.8 Total OYO 44 0 11.4 2017 Exit 19 0 0 2017 OYO 12 0 0 2018 Exit 22 0 0 2018 OYO 15 0 0 2019 Exit 50 0 0 2019 OYO 17 0 0 Total Exit 91 0 0	2017 OYO 12 0 25.0 41.7 2018 Exit 22 0 9.1 27.3 2018 OYO 15 0 13.3 46.7 2019 Exit 50 2.0 8.0 40.0 2019 OYO 17 0 0 23.5 Total Exit 91 1.1 8.8 35.2 Total OYO 44 0 11.4 36.4 2017 Exit 19 0 0 15.8 2017 OYO 12 0 0 16.7 2018 Exit 22 0 0 4.5 2018 OYO 15 0 0 13.3 2019 Exit 50 0 0 12.0 2019 OYO 17 0 0 11.8 Total Exit 91 0 0 11.0

Table 4.4.b.11. Background information on 2017, 2018, and 2019 completers who completed the one-year out survey open ended prompts

	2017 Completers	2018 Completers	2019 Completers	Overall
	(n = 12)	(n = 18)	(n = 17)	(n = 47)
Open-ended prompt 1	75.0%	61.1%	76.5%	70.2%
Open-ended prompt 2	75.0%	61.1%	76.5%	70.2%
Open-ended prompt 3	58.3%	33.3%	47.0%	44.6%

4.4.b.12. Positive responses from 2017, 2018, and 2019 completers to prompt 1: One Year Out Survey

Theme	Description	Number of completer mentioning theme (of 33 total)	rs Example
Content, Pedagogical, and/or Pedagogical Content Knowledge	Completer felt positive about the content knowledge, pedagogical knowledge, and/or pedagogical they learned in the program	(codes outnumber respondents because responses could be coded in multiple ways)	
Specific content, pedagogical, or pedagogical content knowledge mentioned	Classroom management/climate (9) Differentiation/Supporting all learners (7) Effective teaching methods/Instruction/Pedagogy (6) Lesson planning (4) Assessment (4) Content (4) Miscellaneous (each with 1 instance): understanding of child development, comfor with distance learning, engagement, constructivist approach, focus on CCSS	NA t	"The school of education has helped me develop effective lesson plan structure, learn different strategies for engaging students, and helped me develop my own classroom management strategies" (Classroom management/climate, engagement, Lesson planning) "The MAT program also taught me how to design lessons plans that were active, engaging, informative, rigorous, and HIGHLY differentiated, mainly through the use of a workshop model. In our math courses, we were shown how to conduct a math workshop with varying leveled math small groups for ultimate differentiated instruction of mathematical strategies. In our literacy courses, we were taught the different components of Balanced Literature to fully teach all types of readers at any level. In my first year of teaching I implemented such models into my own classroom and was able to see amazing academic and social progress from beginning to end" (Differentiation/Supporting all learners, Content, Lesson planning)
Field experiences	Completer felt that the field experiences throughout the program prepared them to be teacher	a	"The MAT program gave a plethora of field experiences that allowed me to be prepared to work in a public school dynamic. Because I was so prepared for the daily professional interactions that being an educator requires, I could focus on bettering my instruction and serving on multiple school-wide committees in my first year"
Position Self As Both a learner and a teacher	Completer felt that the program taught them be both a teacher and a learner, giving them confidence and motivation to seek out PD, contribute to PD, and be a valuable member their professional learning community	(NOTE: Seven of of these comments came from	"I also would like to thank Quinnipiac for continuing to emphasize growth as a learner; the program inspired time to seek out multiple professional development opportunities in my first year of teaching to add skills and tools to my repertoire".

		2019 completers)	
Reflective	Completer felt that the program prepared them to be a reflective practitioner	7	"This contemporary education combined with the reflective practices instilled during my time as an MAT student have created a lifelong learner and evolving practitioner"
Learned Current Practices	Completer felt that they learned current and up- to-date practices that would be immediately useful to them in the MAT program.	3	"The philosophies taught in the School of Education directly aligned to the practice at my school, I felt confident that I was applying the correct instructional strategies to help all students reach their goals".
Supportive faculty/adminis tration	Completer felt that the faculty and/or administration was supportive	3	"The faculty was very supportive even beyond graduation to ensure I was successful in my career"
Competitive in interviews/job search	Completer felt that the experiences in the program made them competitive in/prepared for interviews and the job search	1	"I learned many essential skills throughout the program that helped me feel prepared for the interview process as well as to take on the role as a teacher in my own classroom".

Table 4.4.b.13. Challenges reported by one-year out survey respondents in Prompt 2: One Year Out Survey

Theme	Description	Number of completers mentioning theme (of 33 total)	Example
Behavior/Classroom management	Completer encountered challenges in the field with classroom and/or behavior management	5	"During my internship, the student behaviors I encountered in my school were not consist with the behaviors QU was teaching me to manage. To better prepare future teachers to do well in these situations, Quinnipiac should teach multiple ways to handle student behaviors, not only responsive classroom techniques. Also responsive classroom techniques work extremely well (I implement them in my own classroom) they do not work for every student. Providing future teachers will more skills for these student behaviors would be very beneficial" (2018 completer).
More experience with/creating curricula	Completers noted that they wanted more exposure to existing curricula and/or wanted experience creating curricula	4	"One of the challenges I have had was working at a school with a very open curriculum. I would have loved to learn how to plan your own curriculum".
Connecting with parents	Completers reported having challenges with parents	3 (2 completers from 2017 and 1 from 2018)	"Some challenges that I faced were connecting more with the parents and community. It is a challenge that over time I will feel more comfortable engaging in however it would be helpful if within the program we did simulations in order to have guidelines that can be used in these situations" (2017 completer)
Meeting the needs of students with special needs	Completers encountered challenges in the field related to meeting the needs of their students with special needs	3	"My biggest challenges included properly accommodating for special education students, particularly severe learning deficitssuch as high spectrum autism" (2019 completer)
Preparation for the more realistic/pragmatic aspects of teaching	Completers expressed challenges with the pragmatics of schools and classrooms and/or the mismatch between how schools were portrayed during the MAT program and the reality	3	"I wish the school told us about the more behind the scene work of teaching. I wish I knew about TEAM training, cum folders, and other paperwork that teachers need to fill out and keep throughout the school year. I also wish we learned more about dealing with DCF and how to get a child extra services when they are struggling such as tiered intervention, special education services, and TAP programs. It would be nice to know what to document and keep".

			"Also just a conversation towards the end of our program about what it's really like to be a first year teacher. I have grown so much but just wish I had heard from previous first year teachers that yes it will be the most overwhelming year and some advice on getting through it".
Specific aspects of English Language Arts instruction	Completers spoke about challenges with English Language Arts instruction, including more about conferring during Writer's Workshop, more hands on literacy materials, more grade level texts for ELA, focus on small group reading and writing lessons, and minilessons.	3	"Since I teach only Language Arts I have noticed a gap in what is taught in Language arts in the classroom vs. what is taught at QU. There should be a focus on pulling small groups for reading and writing. There should also be a focus for QU students to create mini lessons for reading and writing, rather than focusing on theories in this area" (2019 completer).
Support with technology that is used in schools	Completers spoke about challenges with technology they needed to engage with and use when teaching that they did not have exposure to in the MAT program (e.g., Macbooks, Powerschool, engaging with/talking to students in an online environment).	3	"One issues I faced this year was having to learn how to work with Apple technology. My school is 1:1 with MacBooks which I had never worked with before. I had to learn their software and how different programs work on there so that I would be able to help my students. A technology workshop showing students how to work with different types of laptops such as MacBooks or Chromebooks and even some of the educational software that students use in schools today would have been helpful to have".
Differentiation in practice	Completers encountered challenges differentiating to meet the needs of all children in the classroom.	2	"In the classroom, I have experienced the challenge of differentiating to meet the needs of all learners. I think it would be very beneficial to take two courses on the topic as well as discuss how to progress monitor and collect data in the classroom. Although we touched upon these topics in a few of the classes, it could be beneficial to go into these topics if more detail" (2018 completer).
			"I have struggled with differentiation. We spoke a lot about it, but not much of it was applicable to the current state of schools and how things work. Yes, it's easy enough to switch papers for the kid who needs lines, but how do we fairly and equitably adjust the assignment for the child who's struggling in math?" (2019 completer)

Miscellaneous

Completers spoke about a number of other challenges they faced, but only one person mentioned this challenge. They are as follows: Supporting students who have had trauma, focus on fostering grit/self-motivation, implementing student technology use policies, MAT program should have a more flexible approach to instruction, how to flourish when there is no grade level team/they are not supportive, differentiation including progress monitoring and data collection (2017 completer), financial challenges of the internship/residency year, helping students cope with death of family member, more work on socioemotional learning, need for a QU faculty member in the secondary Spanish program who can teach the "Comprehensible Input" approach, more focus on pacing across the year rather than only on individual lessons, how to connect social studies/history to modern day,

*The number of completers in a given year is provided for themes where programmatic changes related to that theme have been instituted in recent years, making it likely that responses would be different across years

Standard 4.4 Satisfaction with preparation

Completer Two-Year-Out Survey

4.4.c. Completer two-year-out survey

Table 4.4.c.1. Program type and duration for 2017 completers who completed the two-year out survey

	2017 Completers Two-Year Out Survey
	(n=36)
Five year elementary	31%
Five year secondary	28%
Five semester elementary	28%
Five semester secondary	13%

Table 4.4.c.2. Alpha reliability of overall scales and subscales on completer two-year out survey

	Cronbach's Alpha Reliability
The Learner and Learning Items	.91
Content Knowledge Items	.85
Instructional Practice Items	.93
Professional Responsibility Items	.83
All Items	.96

Table 4.4.c.3. 2017 Completers' perception on ability to meet standards related to the Learner and Learning: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	2017 Completers Exit Survey	2017 Completers One-Year Out	2017 Completers Two-Year Out
	(n = 19)	Survey $(n = 12)$	Survey
	Mean	Mean	(n = 36)
	(SD)	(SD)	Mean
	, ,	` '	(SD)
1. I understand how learners grow and develop	3.47	3.50	3.39
•	(.61)	(.52)	(.60)
2. I recognize that patterns of learning and development	3.53	3.50	3.58
vary individually and across the cognitive, linguistic,	(.51)	(.67)	(.55)
social, emotional and physical areas			
3. I design and implement developmentally appropriate	3.11	3.50	3.47
and challenging learning experiences for learners	(.81)	(.67)	(.65)
4. I use the understanding of individual differences to	3.47	3.42	3.50
ensure inclusive learning environments that enable each	(.61)	(.67)	(.61)
learner to meet high standards	• •	, ,	
5. I use understanding of diverse cultures and	3.37	3.67	3.47
communities to ensure inclusive learning environments	(.76)	(.49)	(.64)
that enable each learner to meet high standards			
6. I work with others to create environments that	3.68	3.75	3.72
support individual and collaborative learning	(.48)	(.45)	(.51)
7. I work with others to create environments that	3.74	3.75	3.78
encourage positive social interaction	(.45)	(.45)	(.42)
8. I work with others to create environments that	3.74	3.67	3.69
encourage active engagement in learning	(.56)	(.65)	(.47)
9. I work with others to create environments that	3.74	3.50	3.53
encourage self-motivation.	(.45)	(.67)	(.61)
Overall mean rating across learner and learning Items	3.54	3.58	3.57
-	(.46)	(.45)	(.57)

4.4.c.4. Percent of 2017 completers self-rated performance levels on items related to the Learner and Learning: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	Cohort Year	N	Below Standard (1)	Developing (2)	Proficient (3)	Exemplary (4)
1. I understand how learners grow	2017 Exit	19	0	5.3	42.1	52.6
and develop.	2017	12	0	0	50.0	50.0
	OYO					
	2017 TYO	36	0	5.6	50.0	44.4
2. I recognize that patterns of	2017 Exit	19	0	0	47.3	52.6
learning and development vary	2017	12	0	8.3	33.3	58.3
individually and across the	OYO					
cognitive, linguistic, social, emotional and physical areas	2017 TYO	36	0	2.8	36.1	61.1
3. I design and implement	2017 Exit	19	0	26.3	36.8	36.8
developmentally appropriate and	2017	12	0	8.3	33.3	58.3
challenging learning experiences	OYO					
for learners	2017 TYO	36	0	8.3	36.1	55.6
4. I use the understanding of	2017 Exit	19	0	5.3	42.1	52.6
individual differences to ensure	2017	12	0	8.3	41.7	50.0
inclusive learning environments	OYO					
that enable each learner to meet high standards	2017 TYO	36	0	5.6	38.9	55.6
5. I use understanding of diverse	2017 Exit	19	0	15.8	31.6	52.6
cultures and communities to ensure	2017	12	0	0	33.3	66.7
inclusive learning environments	OYO					
that enable each learner to meet high standards	2017 TYO	36	0	8.3	36.1	55.6
6. I work with others to create	2017 Exit	19	0	0	31.6	68.4
environments that support individual and collaborative	2017 OYO	12	0	0	25.0	75.0
learning	2017 TYO	36	0	2.8	22.2	75.0
7. I work with others to create	2017 Exit	19	0	0	26.3	73.7
environments that encourage	2017	12	0	0	25.0	75.0
positive social interaction	OYO					
	2017 TYO	36	0	0	22.2	77.8
8. I work with others to create	2017 Exit	19	0	5.3	15.8	78.9
environments that encourage active	2017	12	0	8.3	16.7	75.0
engagement in learning	OYO					
	2017 TYO	36	0	0	30.6	69.4
9. I work with others to create	2017 Exit	19	0	0	26.3	73.7
environments that encourage self- motivation.	2017 OYO	12	0	8.3	33.3	58.3
	2017 TYO	36	0	5.6	36.1	58.3

Table 4.4.c.5. 2017 Completers' perception on ability to meet standards related to Content Knowledge: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	2017 Completers	2017 Completers	2017 Completers
	Exit Survey	One-Year Out	Two-Year Out
	(n = 19)	Survey $(n = 12)$	Survey
	Mean	Mean	(n = 36)
	(SD)	(SD)	Mean
			(SD)
10. I understand the central concepts, tools of inquiry	3.47	3.33	3.44
and the structures of the discipline(s) I teach.	(.70)	(.65)	(.77)
11. I create learning experiences that make aspects of	3.42	3.50	3.42
the discipline accessible and meaningful for learners to assure mastery of the content.	(.69)	(.52)	(.69)
12. I use differing perspectives to engage learners in	3.63	3.25	3.36
critical thinking.	(.68)	(.75)	(.64)
10.7	2.25	2.25	2.10
13. I engage learners in collaborative problem solving	3.37	3.25	3.19
related to authentic local and global issues.	(.76)	(.75)	(.92)
Overall mean rating across all content items	3.47	3.33	3.35
	(.61)	(.58)	(.76)

4.4.c.6. Percent of 2017 completers self-rated performance levels on items related to Content Knowledge: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	Cohort Year	N	Below Standard (1)	Developing (2)	Proficient (3)	Exemplary (4)
10. I understand the central	2017 Exit	19	0	10.5	31.6	57.9
concept, tools of inquiry and the	2017	12	0	8.3	50.0	41.7
structures of the discipline(s) I	OYO					
teach.	2017 TYO	36	2.8	8.3	30.6	58.3
11. I create learning experiences	2017 Exit	19	0	10.5	36.8	52.6
that make aspects of the discipline	2017	12	0	0	50.0	50.0
accessible and meaningful for	OYO					
learners to assure mastery of the content.	2017 TYO	36	0	11.1	36.1	52.8
12. I use differing perspectives to	2017 Exit	19	0	15.8	31.6	52.6
engage learners in critical thinking.	2017 OYO	12	0	16.7	41.7	41.7
	2017 TYO	36	0	8.3	47.2	44.4
13. I engage learners in	2017 Exit	19	0	18.2	54.5	27.3
collaborative problem solving	2017	12	0	16.7	41.7	41.7
related to authentic local and global	OYO					
issues.	2017 TYO	36	2.8	25.0	22.2	50.0

Table 4.4.c.7. Completers' perception on ability to meet standards related to Instructional Practice: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	2017 Completers	2017 Completers	2017 Completers
	Exit Survey	One-Year Out	Two-Year Out
	(n = 19)	Survey	Survey
	Mean	(n=12)	(n = 36)
	(SD)	Mean	Mean
		(SD)	(SD)
15. I use multiple methods of assessment to engage	3.11	3.25	3.42
leaners in their own growth.	(.94)	(.75)	(.77)
16. I use multiple methods of assessment to monitor	3.26	3.50	3.33
learner progress.	(.81)	(.67)	(.79)
17. I use multiple methods of assessment to guide	3.26	3.42	3.28
my decision making.	(.87)	(.79)	(.88)
18. I use multiple methods of assessment to guide the	3.21	3.08	3.14
learners' decision making.	(.71)	(.79)	(.83)
19. I plan instruction that supports every student in	3.47	3.50	3.44
meeting rigorous learning goals.	(.61)	(.67)	(.61)
20. I plan instruction that draws upon knowledge of	3.37	3.50	3.36
content areas, curriculum, cross-disciplinary skills and	(.68)	(.67)	(.76)
pedagogy.			
21. I plan instruction that draws upon the knowledge of	3.26	3.50	3.31
learners and the context of the community.	(.73)	(.80)	(.75)
22. I understand and use a variety of instructional	3.53	3.50	3.47
strategies to encourage learners to develop deep	(.70)	(.80)	(.81)
understanding of content areas and their connections.			
23. I encourage learners to build skills and apply	3.58	3.75	3.39
knowledge in meaningful and authentic ways.	(.69)	(.45)	(.64)
Overall mean rating across instructional practice items	3.34	3.44	3.35
•	(.57)	(.61)	(.76)

4.4.c.8. Percent of 2017 completers self-rated performance levels on items related to Instructional Practice: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	Cohort	N	Below	Developing	Proficient	Exemplary
	Year		Standard (1)	(2)	(3)	(4)
15. I understand and use multiple	2017 Exit	19	5.3	21.1	31.6	42.1
methods of assessment to engage	2017	12	0	16.7	41.7	41.7
learners in their own growth.	OYO					
	2017 TYO	36	2.8	8.3	33.3	55.6
16. I understand and use multiple	2017 Exit	19	5.3	5.3	47.4	42.1
methods of assessment to monitor	2017	12	0	8.3	33.3	58.3
learner progress.	OYO					
	2017 TYO	36	2.8	11.1	36.1	50.0
17. I understand and use multiple	2017 Exit	19	5.3	10.5	36.8	47.4
methods of assessment to guide my	2017	12	0	16.7	25.0	58.3
decision making.	OYO					
	2017 TYO	36	5.6	11.1	33.3	50.0
18. I understand and use multiple	2017 Exit	19	0	15.8	47.4	36.8
methods of assessment to guide the	2017	12	0	25.0	41.7	33.3
learners' decision making.	OYO					
	2017 TYO	36	2.8	19.4	38.9	38.9
19. I plan instruction that supports	2017 Exit	19	0	5.3	42.1	52.6
every student in meeting rigorous	2017	12	0	8.3	33.3	15.6
learning goals.	OYO					
	2017 TYO	36	0	5.6	44.4	50.0
20. I plan instruction that draws	2017 Exit	19	0	10.5	42.1	47.4
upon knowledge of content areas,	2017	12	0	8.3	33.3	58.3
curriculum, cross-disciplinary skills	OYO					
and pedagogy.	2017 TYO	36	0	16.7	30.6	52.8
21. I also instanction that leaves	2017 E-:-	10	0	15.0	40.1	42.1
21. I plan instruction that draws upon the knowledge of learners and	2017 Exit	19 12	0	15.8 16.7	42.1	42.1
the context of the community.	2017 OYO	12	U	16./	16.7	66.7
the context of the community.	2017 TYO	36	2.8	8.3	44.4	44.4
22 1 1 1 1						
22. I understand and uses a variety	2017 Exit	19 12	0	10.5 16.7	26.3	63.2
of instructional strategies to	2017 OVO	12	U	10./	16.7	66.7
encourage learners to develop deep understanding of content areas and	OYO 2017 TYO	36	2.8	11.1	22.2	63.9
their connections.	201/140	36	2.8	11.1	22.2	63.9
23. I encourage learners to build	2017 Exit	19	0	10.5	21.1	68.4
skills and apply knowledge in	2017	12	0	0	25.0	75.0
meaningful and authentic ways.	OYO					
	2017 TYO	36	0	8.3	44.4	47.2

Table 4.4.c.9. Completers' perception on ability to meet standards related to Professional Responsibility: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	2017 Completers Exit Survey (n = 19) Mean (SD)	2017 Completers One-Year Out Survey (n = 12) Mean (SD)	2017 Completers Two-Year Out Survey (n = 36) Mean (SD)
24. I engage in ongoing professional learning and use that learning to continually evaluate and adjust my practice.	3.68	3.75	3.62
	(.58)	(.45)	(.65)
25. I seek opportunities to engage in professional growth to improve teaching and learning. 26. I examine my practices and adjust that practice to meet the needs of each learner. 27. I collaborate with learners, families, colleagues, other school professionals and community members to improve instructional practice. 28. I am reflective and evaluate the effects of my choices and actions on others (learners, families, other professionals and the community).	3.68	3.50	3.59
	(.58)	(.52)	(.66)
	3.90	3.58	3.68
	(.32)	(.52)	(.48)
	3.74	3.67	3.79
	(.45)	(.65)	(.41)
	3.84	3.67	3.76
	(.38)	(.49)	(.43)
29. I collaborate with learners, families, colleagues, other school professionals and community members to advance the teaching profession. 30. I seek appropriate leadership roles in the school and community.	3.63	3.58	3.47
	(.50)	(.51)	(.75)
	3.47	3.08	3.18
	(.70)	(.79)	(.90)
31. I demonstrate leadership by modeling ethical behavior. Overall mean rating across professionalism items	3.84	3.83	3.77
	(.38)	(.39)	(.43)
	3.72	3.58	3.61
	(.34)	(.37)	(.59)

4.4.c.10. Percent of 2017 completers self-rated performance levels on items related to Professional Responsibility: Exit, One Year Out (OYO), and Two Year Out (TYO) Surveys

	Cohort Year	N	Below Standard (1)	Developing (2)	Proficient (3)	Exemplary (4)
24. I engage in ongoing	2017 Exit	19	0	5.3	21.1	73.7
professional learning and use that learning to continually evaluate and	2017 OYO	12	0	0	25.0	75.0
adjust my practice.	2017 TYO	34	2.9	0	29.4	67.6
25. I seek opportunities to engage	2017 T10	19	0	5.3	21.1	73.7
in professional growth to improve	2017 Exit	12	0	0	50.0	50.0
teaching and learning.	OYO	12	U	U	30.0	30.0
teaching and learning.	2017 TYO	34	0	8.8	23.5	67.6
26. I examine my practice and	2017 Exit	19	0	0	10.5	89.5
adjust that practice to meet the	2017	12	0	0	41.7	58.3
needs of each learner.	OYO	12	Ü	V	11.7	30.3
	2017 TYO	34	0	0	32.4	67.6
27. I collaborate with learners,	2017 Exit	19	0	0	26.3	73.7
families, colleagues, other school	2017	12	0	8.3	16.7	75.0
professionals and community	OYO					
members to improve instructional	2017 TYO	34	0	0	20.6	79.4
practice.	2017 F :	10		0	17.0	0.4.2
28. I am reflective and evaluate the	2017 Exit	19	0	0	15.8	84.2
effects of my choices and actions	2017	12	0	0	33.3	66.7
on others (learners, families, other	OYO	2.4		0	22.5	765
professionals, and the community).	2017 TYO	34	0	0	23.5	76.5
29. I collaborate with learners,	2017 Exit	19	0	0	36.8	63.2
families, colleagues, other school professionals and community	2017 OYO	12	0	0	41.7	58.3
members to advance the teaching profession.	2017 TYO	34	0	14.7	23.5	61.8
30. I seek appropriate leadership	2017 Exit	19	0	10.5	31.6	57.9
roles in the school and community.	2017	12	0	25.0	41.7	33.3
	OYO					
	2017 TYO	34	2.9	23.5	26.5	47.1
31. I demonstrate leadership by	2017 Exit	19	0	0	15.8	84.2
modeling ethical behavior.	2017	12	0	0	16.7	83.3
	OYO					
	2017 TYO	34	0	0	23.5	76.5

EDL Completer Exit Survey

CN. EDL Completer Exit Survey

<u>Table CN.1</u>. <u>EDL Candidates' Exit Survey Domain I:</u> Instructional Leadership. Percent of N at various levels.

To what extent do you:	Cohort Year	N	Below Standard	Developing	Proficient or Effective	Exemplary or Highly Effective
feel prepared and able to use a variety of	2017	6	0	0	0	100
feel prepared and able to use a variety of instructional practices based upon principles	2018	8	0	0	42.9	57.1
of effective teaching?	2019	19	0	0	25	75.0
of effective teaching?	Total	33	0	0	25	75
understand the complexity of human	2017	6	0	0	0	100
diversity and have the ability to provide an	2018	8	0	14.3	57.1	28.6
instructional program that is responsive to	2019	19	0	0	56.3	43.8
the needs of diverse students?	Total	33	0	3.6	46.4	50
	2017	6	0	0	40	60
feel able to use technology to enhance the	2018	8	0	42.9	14.3	42.9
teaching and learning process?	2019	19	0	6.3	31.3	62.5
	Total	33	0	14.3	28.6	57.1
	2017	6	0	0	0	100
feel able to manage and engage students in	2018	8	0	0	14.3	85.7
meaningful learning activities?	2019	19	0	0	37.5	62.5
	Total	33	0	0	25	75
fool able to assess student learning and plan	2017	6	0	0	0	100
feel able to assess student learning and plan instruction based on students' strengths and	2018	8	0	0	42.9	57.1
weaknesses?	2019	19	0	0	37.5	62.5
weaktiesses r	Total	33	0	0	32.1	67.9
	2017	6	0	0	0	100
feel able to involve students in self-	2018	8	0	0	85.7	14.3
assessment of their own progress?	2019	19	0	0	81.3	18.8
	Total	33	0	0	67.9	32.1
	2017	6	0	0	60	40
feel able to facilitate the learning of English	2018	8	14.3	28.6	42.9	14.3
Language Learners (ELL)?	2019	19	0	25	56.3	18.8
	Total	33	3.6	21.4	53.6	21.4
	2017	6	0	0	0	100
feel able to work and communicate with	2018	8	0	0	14.3	85.7
parents/guardians/caregivers?	2019	19	0	0	43.8	56.3
	Total	33	0	0	28.6	71.4
	2017	6	0	0	0	100
feel able to develop performance-based	2018	8	0	0	57.1	42.9
assessments?	2019	19	0	0	43.8	56.3
	Total	33	0	0	42.9	57.1
	2017	6	0	0	20	80
feel able to facilitate the learning of special	2018	8	0	0	57.1	42.9
needs?	2019	19	0	0	43.8	56.3
	Total	33	0	0	42.9	57.1
	2017	6	0	0	0	100
feel able to use data to assess and improve	2018	8	0	0	14.3	85.7
student learning?	2019	19	0	0	18.8	81.3
	Total	33	0	0	14.3	85.7
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Table CN.2. EDL Candidates Exit Survey Domain II: Talent Manager. Percent of N at various levels.

	Cohort	Ŭ		Once or	Three or	Five or Six	Seven or
	Year	N	Never	Twice a	Four Times a	Times a	More Times
To what extent do you:	Teal			Year	Year	Year	a Year
	2017	6	0	0	40	40	20
observe other teachers in your school or other	2018	8	42.9	0	0	28.6	28.6
schools?	2019	19	12.5	18.8	37.5	6.3	25.0
	Total	33	17.9	10.7	28.6	17.9	25
engage in some form of action research,	2017	6	0	20	20	20	40
individually or in collaboration with other	2018	8	0	14.3	14.3	28.6	42.9
teachers or leaders in your school or other	2019	19	0	12.5	37.5	31.3	18.8
schools on your district?	Total	33	0	14.3	28.6	28.6	28.6
	2017	6	0	0	40	0	60
collaborate with teachers or leaders on issues of	2018	8	0	14.3	28.6	0	57.1
curriculum and /or instruction?	2019	19	0	0	12.5	12.5	75
	Total	33	0	3.6	21.4	7.5	67.9
participate in professional development	2017	6	0	0	20	20	60
opportunities, both those required by your	2018	8	0	0	14.3	28.6	57.1
school district and/or district, as well as those	2019	19	0	0	18.8	25	56.3
you sought out and attended voluntarily?	Total	33	0	0	17.9	25	57.1

Table CN.3. EDL Candidates' Exit Survey Domain III: Organizational Systems. Percent of N at various levels.

lable CN.5. EDE Calididates Exit Survey Dollialii III. Organizationi	ai Systein	3. <u>FE</u>	icent or iv	at various ie	Proficient	Exemplary
	Cohort	N	Below	Developing	or	or Highly
To what level do you feel able to:	Year	IN	Standard	Developing	Effective	Effective
	2017	6	0	0	0	100
work collaboratively with others to develop a school/district		8	0	0	14.3	85.7
vision that promotes success for all students?	2018	19	0	0	50	50.0
vision that promotes success for all students:		33	0	0	32.1	67.9
	Total 2017	6	0	0	20	80
communicate the school/district vision so that all students are	2018	8	0	0	28.6	71.4
successful?	2019	19	0	0	43.8	56.3
5455555411	Total	33	0	0	35.7	64.3
	2017	6	0	0	20	80
assume the stewardship of the school/district vision to improve	2018	8	0	28.6	14.3	57.1
student learning?	2019	19	0	6.3	43.8	50
5.64.5.1.1.1.6.1	Total	33	0	10.7	32.1	57.1
	2017	6	0	0	20	80
promote a positive school culture that focuses on student	2018	8	0	0	28.6	71.4
learning?	2019	19	0	0	43.8	56.3
icariiiig.	Total	33	0	0	35.7	64.3
	2017	6	0	0	20	80
design an effective instructional program that meets the needs	2018	8	0	0	57.1	42.9
of all learners?	2019	19	0	6.3	43.8	50
or an rearriers.	Total	33	0	3.6	42.9	53.6
	2017	6	0	0	40	60
facilitate a meeting of teachers as they review student work and	2018	8	0	14.3	28.6	57.1
devise plans to improve student learning?	2019	19	0	0	47.5	62.5
device plans to improve stadent learning.	Total	33	0	3.6	35.7	62.5
	2017	6	0	0	40	60
use observation and collaborative reflection to develop	2018	8	0	0	57.1	42.9
professional growth plans with teachers and other personnel?	2019	19	0	0	43.8	56.3
Francisco Programme Company	Total	33	0	0	46.4	53.6
	2017	6	0	0	60	40
manage or assist in the management of the school organization	2018	8	0	14.3	57.1	28.6
such as budgeting, scheduling, or facilities that would have a	2019	19	0	25	43.8	31.3
positive impact on student learning?	Total	33	0	17.9	50	32.1
manage or assist in the management of school operations such as	2017	6	0	0	20	80
establishing communication systems, defining procedures, or aligning	2018	8	0	28.6	42.9	28.6
school practices with district policies and state laws that would have a	2019	19	0	25	37.5	37.5
positive impact on student learning?	Total	33	0	21.4	25.7	42
manage or assist in the management of school resources by	2017	6	0	0	40	60
strategically allocating resources, seeking out new revenue sources	2018	8	0	14.3	71.4	14.3
(grants, foundations), or by increasing efficiencies with current	2019	19	6.3	31.3	37.5	25
resources (such as technology) in order to improve student learning?	Total	33	3.6	21.4	46.4	28.6
		- 50				

Table CN.4. EDL Candidates Exit Survey Domain IV: Culture and Climate. Percent of N at various levels.

To what extent do you feel able to:	Cohort Year	N	Below Standard	Developing	Proficient or Effective	Exemplary or Highly Effective
collaborate with families and the community and	2017	6	0	0	20	80
solicit their perspectives in order to meet needs of	2018	8	0	0	33.3	66.7
all students?	2019	19	0	6.3	43.8	50.0
all students:	Total	33	0	3.7	37	59.3
collaborate with families and the community and	2017	6	0	0	20	80
collaborate with families and the community and	2018	8	0	0	50	50
solicit their perspectives in order to meet needs of all students?	2019	19	0	6.3	43.8	50
all students:	Total	33	0	3.7	40.7	55.6
engage students, parents, and the community in	2017	6	0	0	80	20
advocating the adoption of school or district policies	2018	8	0	0	66.7	33.3
and laws to promote equitable learning	2019	19	0	18.8	62.5	18.8
opportunities and success for all students?	Total	33	0	11.1	66.7	22.2
	2017	6	0	0	0	100
act fairly, by being impartial and sensitive to student	2018	8	0	0	33.3	66.7
diversity?	2019	19	0	6.3	18.8	75
	Total	33	0	3.7	18.5	77.8
	2017	6	0	0	0	100
act with integrity, by demonstrating a respect for	2018	8	0	0	16.7	83.3
the rights of others and by engaging in honest	2019	19	0	0	12.5	87.5
communications?	Total	33	0	0	11.1	88.9
	2017	6	0	0	0	100
act ethically, by making and explaining decisions	2018	8	0	0	33.3	66.7
based on ethical and legal principles?	2019	19	0	6.3	12.5	81.3
	Total	33	0	3.7	14.8	81.5
number of a series for all attendents by understanding	2017	6	0	0	20	80
promote success for all students by understanding	2018	8	0	16.7	16.7	66.7
policies, laws, and regulations enacted by local, state	2019	19	0	0	62.5	37.5
and federal authorities?	Total	33	0	3.7	44.4	51.9
	2017	6	0	0	0	100
dialogue with members of the community about	2018	8	0	0	50	50
current issues, trends, or potential changes that	2019	19	0	0	56.3	43.8
might impact schools and student learning?	Total	33	0	0	44.4	55.6